

future now

 GROUPE
DASSAULT

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D A S S A U L T A V I A T I O N

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D A S S A U L T S Y S T È M E S

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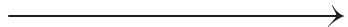
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D A S S A U L T W I N E E S T A T E S

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A R T C U R I A L

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C O R P O R A T E P H I L A N T H R O P Y



Charles Edelstenne

Chairman and Chief Executive Officer

F

uture Now. The future is being written now. Since its inception, the Dassault Group has been driven by the pioneering spirit of its founder, Marcel Dassault, and has always placed innovation at the heart of its activities. For Serge Dassault in the past and his children today, the future is being written now, in pursuit of excellence and perfection.

—“Anticipating the future in order to better invent it, renewing ourselves in order to better develop.” Driven by this compelling need, Dassault Aviation has become a global benchmark in the field of aviation in a little over a century. 2022 has indeed been a historic year, with a record order book.

—With the design of UAVs or the New Generation Fighter (NGF) currently under development as part of the Future Combat Air System (FCAS), Dassault Aviation continues to project itself into the future of aviation. The F4 Standard, currently under development, will indeed usher in superior capabilities in the areas of connectivity, electronic warfare, sensors, arms, and maintenance.

—Equipped with the most sophisticated digital flight control system on the market and the widest choice of cabin configurations, the Falcon family offers unique energy and operational performance in the business aviation industry.

—The Dassault Group is committed to innovation and is eager to anticipate tomorrow's production processes. This is why it is also investing in cutting-edge industrial IT. As a world leader in its area, Dassault Systèmes offers 3D technology solutions that give an overview of the entire product lifecycle in areas as diverse as transportation, industrial design, life sciences and architecture.

*“Anticipating
the future
in order to
better invent
it, renewing
ourselves in
order to better
develop.”*

—Dassault Systèmes, the pacesetter for the convergence of economy and ecology, is the inventor of the “digital twins” technology used for the virtual design of the most eco-responsible configuration and to determine the most environment-friendly production method.

—We have pursued an ambitious diversification strategy in recent years. A major player in the information and communication sector with the Figaro Group, France's leading newspaper and digital group, the press group has further accelerated its audiovisual development with the launching of the Le Figaro TV Île-de-France and Le Figaro Radio channels on 17 April 2023.

—Our Group is also present in the art sector with France's leading auction house, Artcurial, in viticulture with Château Dassault's Saint-Émilion Grand Cru Classé and Clos des Varoilles (a gevey-chambertin), and in real estate asset management with the subsidiary Immobilière Dassault.

—The Dassault Group is proud to be one of France's largest industrial groups. However, it remains a family-owned and deeply humane company, involved in numerous corporate philanthropy initiatives in the fields of health and medical research, education and social integration, culture and heritage preservation.



Rafale, Falcon 8X and Alpha Jet
of Patrouille de France:
aviation excellence



Activity

Military aviation:

Rafale, Mirage, ATL2,
UAVs and Mission Falcon

Civil aviation:

Falcon, space systems

Consolidated turnover in 2022

6.93
billion euros

Group's headcount

12,768
persons

Éric Trappier

Chairman and Chief
Executive Officer

Loïc Segalen

Deputy Chief
Executive Officer

An industrial architect and complex-system integrator, Dassault Aviation is a French group that designs, builds, markets and supports military aircraft, which are important instruments of political independence, as well as business jets, i.e. work and economic development tools.

— This is a unique dual business model. The company offers its customers, through three product families - Falcon, Rafale, and UAVs - a wide range of know-how fuelled by technological synergies between defence and civilian activities.

— Dassault Aviation is the leader for New Generation Fighters (NGF) as part of the Future Combat Air System (FCAS) within the framework of European cooperation. It is also involved in European (Clean Aviation) and French (Corac) research and study programmes aimed at reducing the environmental footprint of civil aviation.

— As the hub of a strategic ecosystem that includes hundreds of companies, laboratories and educational institutions in France and abroad, Dassault Aviation is the reference industrial shareholder in the Thales group.

— As the originator of CATIA, a 3D design and manufacturing software that has become a world standard, Dassault Aviation is at the forefront of the use of digital solutions, such as Dassault Systèmes' 3DEXPERIENCE® or big data applied to new products and services.

— Dassault Aviation is driven by technical excellence and owns numerous sovereignty technologies. It has designed more than one hundred prototypes within a century and produced more than 10,000 aircraft, sold in 90 countries.

F3-R standard two-seater Rafale





MILITARY PROGRAMMES

Rafale

— The world's only fully “omnirole” fighter, which can be operated from a land base or an aircraft carrier, and which can carry weapons and fuel 1.5 times its weight, Rafale was designed from the outset to take on all the missions previously assigned to seven different aircraft types. Rafale can perform multiple roles: air superiority and defence, tactical and strategic reconnaissance, ground attack, deep strike and anti-ship attack. It also carries out the nuclear mission for France.

— Today all the Rafale fighters in the French forces are Rafale F3-R, delivered by Dassault Aviation in 2018 and used in combat as of 2020. The upcoming standard, F4, is under development. It will bring in enhanced capabilities in the areas of connectivity, electronic warfare, sensors, weapons, and maintenance.

— As of 31 December 2022, 153 Rafale aircraft had been delivered to France out of the 192 aircraft ordered. The fleet has logged more than 405,000 flight hours, including 63,500 in combat: in Afghanistan from 2007 to 2013, then in Libya in 2011, in Mali since 2013 and in Iraq-Syria since 2014.

— Thanks to the availability, versatility and efficiency demonstrated by Rafale in these operations, Egypt, Qatar, India, Greece, Croatia, the United Arab Emirates and Indonesia have signed orders for a total of 285 aircraft.

Mission Falcon

— Falcons are designed by the same design office that developed Rafale. From the outset, due to their flight qualities, aerodynamic design and versatility, they can carry out missions beyond civilian standards (medical evacuation, calibration, intelligence, maritime surveillance).

— Falcon 2000 MSAs were recently delivered to the Japanese Coast Guard. Falcon 8X Archange, the strategic intelligence aircraft, and Falcon 2000 Albatros, the aircraft for maritime intervention and surveillance, are currently being developed for the French Air Force and Navy.

Falcon Albatros





Rafale M on the aircraft carrier Charles de Gaulle



MILITARY PROGRAMMES

UAVs and cooperation

— The success of nEUROn, the European experimental unmanned combat aerial vehicle (UCAV), confirms Dassault Aviation's ability to manage a programme run with international cooperation while controlling costs and deadlines.

— Dassault Aviation is the leading manufacturer of European Next Generation Fighters (NGF), the heart of the Future Combat Air System (FCAS). After the concept study, signed in January 2019, and with Spain joining the programme in December 2020, Preparatory Phase 1B of the demonstrator was announced by the DGA in December 2022. As part of its project management activities, Dassault Aviation is organising a digital collaborative space to bring together the Partners' work.

— Eurodrone was the subject of a contractual notification in February 2022. Launched in 2016, this Medium Altitude Long Endurance UAV programme is run by Airbus Defence and Space, with Dassault Aviation and Leonardo as partners. The first flight is currently planned for 2027.

Dassault Aviation is leading the studies for the future European combat aircraft.



nEUROn has demonstrated Dassault Aviation's capabilities in terms of stealth and cooperative programme management.



Falcon 10X will link New York to Shanghai





CIVILIAN PROGRAMMES

Falcon

Dassault Aviation has been designing, building, marketing and supporting its Falcon business jets since 1963.

As Marcel Dassault used to say: “For an aircraft to fly well, it must be beautiful”.

The unique blend of elegance, refinement, agility, and quality found in Falcon aircraft continues to resonate and ensures that the brand stands out in the market.

“For an aircraft to fly well, it must be beautiful.”

Marcel Dassault

— More than 2,100 aircraft are currently in service worldwide. Particularly optimised in their design, Falcons are very versatile aircraft and consume less fuel than their competitors. Their exceptional flight qualities allow crews to operate missions at a large number of airports known for their challenging access. The remarkable comfort and connectivity of the cabins make them true “flying offices” at the service of business competitiveness.

— The Falcon family currently comprises five models, all of which are in the high-end segment of the market, characterised by long range and spacious cabins: the trijet Falcon 8X, which offers the longest range (12,000 km), Falcon 7X, the new twinjet Falcon 6X which made its first flight in March 2021 and is expected to enter service in 2023, Falcon 900LX, and Falcon 2000LXS.

— Unveiled on 6 May 2021, Falcon 10X will be the most spacious, comfortable and innovative ultra-long-range business jet. Its range will be around 14,000 km.

— Falcon jets feature the technological innovations developed for Dassault Aviation’s fighter jets (digital flight controls, state-of-the-art man-machine interfaces, improved vision systems).

— The energy efficiency of Falcons goes hand in hand with their operational performance. Sustainable Aviation Fuels (SAF) allow the jets to fly with significantly low CO₂ emissions. The 30% SAF blends currently available on the market are used by Falcons, all of which are already certified for blends up to 50%. The ability to fly with 100% SAF will be available with Falcon 10X.

— The strategy for development and client experience management has been further strengthened with Dassault Aviation’s acquisition of ExecuJet’s maintenance (MRO) activities, TAG Aviation Europe, and Ruag in 2019. The Falcon network has been reinforced in Asia-Pacific, Europe, Africa and the Middle East. Further network extensions are planned in Dubai, Florida and Kuala Lumpur.



Falcon 7X undergoing maintenance in Reno



DASSAULT FALCON JET CORP.

Activity

Marketing and supporting Falcon jets for North, South, and Central America

—

For all Falcon jet models:

- final outfitting
- modifications
- maintenance
- upgrades

A US subsidiary of Dassault Aviation since 1972, Dassault Falcon Jet Corp. (DFJ) markets and supports the Falcon family of business jets across the American continent.

— Dassault Falcon Jet Corp. has four major locations: Teterboro (New Jersey), Little Rock (Arkansas), Reno (Nevada) and São Paulo (Brazil).

— DFJ is headquartered in Teterboro, at America's premier business aviation airport, just outside New York City.

— The Little Rock plant is one of the Group's largest plants both in terms of size and manpower. It offers complete Falcon interior refurbishment and customisation, from seat and furniture manufacturing to communication system installation, painting work, and the final steps of in-flight acceptance and customer delivery.

— The Little Rock site also hosts a major maintenance operation, Dassault Aircraft Services (DAS), which is entirely dedicated to aircraft maintenance, repair and modernisation.

— A new maintenance facility of over 16,000 sq.m. is being built at Melbourne Airport in Florida. When it is opened by the end of 2024, it will be one of the largest Falcon maintenance centres in the world, specialising in maintenance, interior modifications, engine overhaul and avionics upgrades. Its activities will be linked to other "satellite" maintenance sites strategically located in North America and Brazil.

Falcon seat finishing in Little Rock



Falcon maintenance service at DFS Mérignac





DASSAULT FALCON SERVICE

Dassault Falcon Service (DFS), a subsidiary of Dassault Aviation based in Paris-Le Bourget, has been offering its customers a full range of Falcon jet support services since 1967.

—As a major service station of the Dassault Aviation network, Dassault Falcon Service carries out a significant portion of maintenance and modifications for Falcon operators in Europe and Africa.

—Dassault Falcon Service inaugurated a new maintenance centre in Bordeaux-Mérignac (Gironde) in November 2016 to support the expansion of the Falcon fleet. This site can accommodate up to six Falcon 7X, 8X and soon 6X jets.

—To guarantee the best support for its customers, the DFS Runway team provides online maintenance and troubleshooting services. The technicians are ready to intervene in Paris-Le Bourget or anywhere in the world, with the sole objective of getting Falcon aircraft back into service as quickly as possible.

—Dassault Falcon Service is also an on-demand business airline and operates a fleet of latest-generation Falcon jets. By entrusting their aircraft management to Dassault Falcon Service, Falcon owners can benefit from 50 years of experience in Falcon and flight operations.

—Finally, the ground handling service welcomes passengers and crews of aircraft passing through Paris-Le Bourget and offers a wide range of services to meet all their technical or commercial needs, while Operations organises the preparation of flights.

Activity

Maintaining and modifying Falcon jets for Europe and Africa

Troubleshooting and technical assistance in Paris - Le Bourget and across the globe

On-demand airline

Managing Falcons for their owners

Ground handling service

At Le Bourget, DFS operates a fleet of latest-generation Falcons



Aerial view of Paris in 3D





SOGITEC

Activity

Aviation training
and education

—
Simulation centres,
on-board simulation

—
Simulation equipment
maintenance and servicing

Sogitec, a wholly-owned subsidiary of Dassault Aviation, is a world leader in the supply of simulation systems for aviation training.

— Sogitec is based in Suresnes, close to Paris, with a facility in Bruz (Rennes). It has been a pioneer in controlled simulation and synthetic imaging in and outside France for over 40 years.

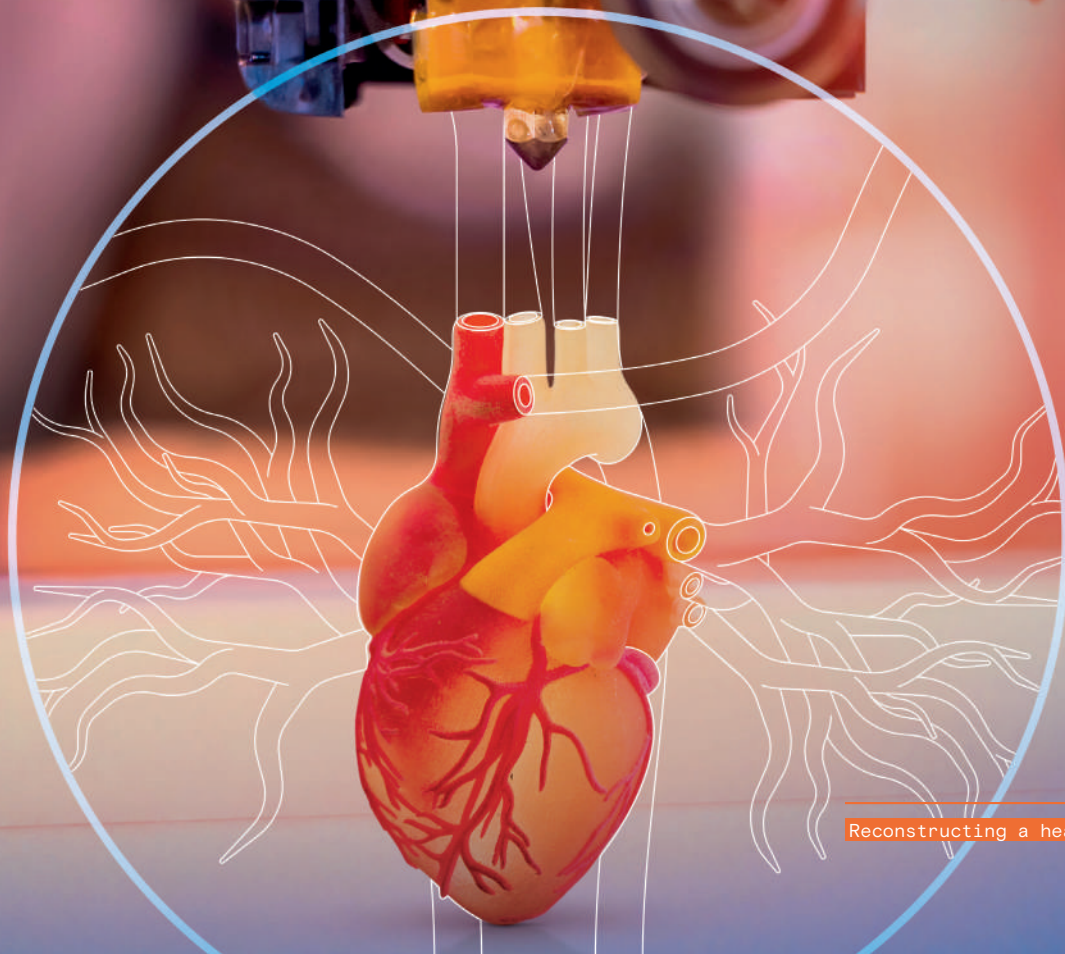
— Sogitec offers a full range of simulation products and technologies for initial and recurrent training of aircrews, helicopters and UAVs, as well as maintenance staff.

— This offer consists of complete “turnkey” simulation centres, flight simulators, virtual maintenance simulators, synthetic image generation, geographic simulation databases, instructor stations, and networked simulation technologies.

— Sogitec's footprint is global: prime contractor for simulation centres and flight simulators for Rafale crews (France, Egypt, India, Qatar, Greece, Croatia) and Mirage 2000 crews (France, United Arab Emirates, Greece, Peru, Qatar, Taiwan); nH90 Caiman crews (France, Finland), Puma/Cougar, Dauphin and HIL H160M Guépard flight simulators; training and education simulators for maintenance staff.

Rafale simulator and instructor station





Reconstructing a heart through 3D printing



Activity

Software and services to help businesses innovate and create new user experiences

Turnover in 2022

5.67
billion euros
(non-IFRS)

Headcount

22,523
employees

— Bernard Charlès

Chairman & Chief Executive Officer

Pascal Daloz

Deputy CEO & Chief Operating Officer

Dassault Systèmes is a science-based, European company with a global reach.

— The company is innovation-driven, business-focused and takes a long-term approach, providing its 300,000 customers (companies and individuals) with virtual Twin experiences to create products and services for a more sustainable and desirable world. Dassault Systèmes serves 12 industries in 3 main sectors of the economy (Manufacturing Industries, Life Sciences & Healthcare, Infrastructure & Cities).

— Virtual Twin experiences are enabled by a unique collaborative software platform: the 3DEXPERIENCE® platform, bringing together biosciences, material sciences and information sciences to project the data from an object into a complete living virtual model that can be fully configured and simulated.

— Industry, researchers, physicians and even patients can visualize, test, understand and predict what cannot be seen – for instance: the way drugs affect diseases through to the surgical outcome – before a patient is treated.

— Dassault Systèmes helps its customers to face their most ambitious challenges of the past ten years:

- ▲ How to make cities great places to live and work?
- ▲ How to care for the entire planet and for each individual, and how to conduct clinical trials to roll out a vaccine in less than a year?
- ▲ How to design the entire product lifecycle?
- ▲ How to make sustainable purchasing choices?
- ▲ How to prepare the workforce of the future for the jobs of the future?
- ▲ How to develop new paradigms of scientific observation and reasoning?

— By combining the real and virtual, Dassault Systèmes helps its customers transform the way people invent, learn, manufacture and market. Every day, the company's 22,523 employees demonstrate that innovation makes perfect sense when it is sustainable and lived by people.

“The only progress is human.”

Le Figaro newsroom



A diversified media and services group, Groupe Figaro is the heir to a long tradition.

— *Le Figaro*, founded in 1826, is the oldest daily newspaper published in France. Today, it has a daily circulation of 348,894 copies. Three weeklies, *Le Figaro Magazine*, *Madame Figaro* and *TV Magazine*, make up the “Les Figaro Week-end” offer, with a circulation of 375,600 copies (OJD, total paid circulation in France + abroad, 2022 report).

— For many years, *Le Figaro* has been a major stakeholder in digital information and was the leading news website in France in 2022, with an average of 22.9 million single visitors per month. More generally, Groupe Figaro has been one of the leading French digital media groups for several years, with 34.4 million single visitors a month in France (Médiamétrie - Internet global, 2022 average), in particular thanks to the strong audience of figaro.fr and the numerous theme-based websites published by CCM Benchmark (Journal des Femmes, Journal du Net, Droit-Finances, L'Internaute, etc.), as well as those published by La Chaîne Météo.

— The diversification of activities around the Figaro brand is important: special editions of health, history, science, conference magazines, guides, travel

and cruise magazines. In pursuit of these developments, the Group has set up an agency division which specialises in tailor-made travel: Marco Vasco, Les Maisons du Voyage and Les Voyages F.

— The Group offers various services through Figaro Classifieds, the French leader in classified job, real-estate and education ads (Cadremploi, Le Figaro Emploi, Explorimmo, Propriétés Le Figaro) and Ticketac, an online ticketing service, which also operates the Le Figaro Billetterie site. The Group is also the publisher of the monthly heritage magazine *Le Particulier*.

— Groupe Figaro relies on its MEDIA FIGARO advertising network, which deploys all marketing technologies to serve advertisers. It has developed real communication agencies to serve its clients (14 Haussmann, MGC Connecting). Groupe Figaro has also widely developed its e-marketing activities through CCM Performance and BeMove, two database and digital marketing specialists.

— 2023 is the year of major investments: the launching of a terrestrial television channel, Le Figaro TV, and a DAB+ radio, Le Figaro Radio. It will also be marked by the deployment of the Group's CSR policy.

Activity

Diversified media, services and e-commerce group

Turnover in 2022

570
million euros

Headcount

2,000
employees

Marc Feuillée
Chief Executive Officer



Boulevard Saint-Germain, Paris 7th





Activity

Property management
and development

Turnover in 2022

25.7
million euros

Headcount

10
employees

Location

35,974 SQ.M.

**Sandrine Fougeirol
du Boullay**
Chief Executive Officer

**Olivier Costa
de Beauregard**
Management Board Chairman

Laurent Dassault
Supervisory Board
Chairman

Immobilière Dassault is a listed property company (Euronext Paris - NYSE Euronext) subject to the SIIC (listed property investment company) scheme.

— Immobilière Dassault is a privileged vehicle for access to the high-quality office and retail property market. It specialises in the ownership and management of prestigious real estate assets, mainly located in the centre of Paris.

— Backed by a majority family shareholding, Immobilière Dassault implements a sustainable policy, centred on the enhancement of its high-quality assets and a selective acquisition policy in the Parisian premium real estate asset market.

— As of 31 December 2022, the assets owned and managed by L'Immobilière Dassault consisted of 14 real estate assets with a total value of 873.6 million euros, excluding duties.

Le passage Jouffroy, Paris 9th





Château Dassault Winery

The Dassault Group's winery activities

— In 1955, Marcel Dassault bought the Group's first wine estate, Château Couperie, which became Château Dassault (Saint-Émilion Grand Cru classé 24 ha), progressively enlarged through the purchase of Château La Fleur (Saint-Émilion Grand Cru) in 2002, Château Faurie de Souchard (Saint-Émilion Grand Cru classé 12.5 ha) in 2013 and, finally, 17 ha adjacent to the Saint-Émilion Grand Cru in 2016 to expand Château La Fleur.

— This complex of over 60 hectares is operated by a single company, the Société d'Exploitation des Vignobles Dassault (SEVD), with 19 employees in Saint-Émilion.

— In 2014, Dassault Wine Estates was created: a holding company that combines the Société d'Exploitation des Vignobles Dassault with minority interests in major wine estates with top-notch partners:

- ▲ 5% of Cheval Blanc in Saint-Émilion with the Frère and LVMH Groups;
- ▲ 5% of Château Rieussec (Sauternes) and Château l'Évangile (Pomerol) alongside Domaines Barons de Rothschild-Lafite.

Château Dassault



Activity

Winery and production of fine Saint-Emilion wines

Headcount

19

employees

Christophe Salin
Chairman

Charles Edelstenne
Chief Executive Officer

Olivier Costa de Beauregard
Chief Executive Officer





Jean-Siméon Chardin (1699-1779)
The basket of wild strawberries
Oil on canvas
Sold for 24,381,400 euros

Founded in 2002 as the French market was opening up to competition, Artcurial has quickly established itself as the leading French auction house.

— Thanks to the company's dazzling international development, it is now one of the international leaders on the art market. Since then, it has continued to innovate dynamically, launching new specialities such as design and street art, which are enjoying international success.

— With three main sales points in Paris, Marrakech and Monaco, the company achieved a total turnover of over 216.5 million euros in 2022, a record since its creation.

— Artcurial's passion for works of art and collectibles is fully expressed through its major specialities: Fine Arts, Decorative Arts, Collector's Cars, Jewellery, Collector's Watches, Fine Wines and Spirits, i.e. more than 25 expertise categories.

— Since the acquisition of John Taylor, a major international player in luxury real estate, in 2017, Groupe Artcurial has been reinforcing its international position in the intermediation of exceptional property around a high level of specialisation and recognised skill in each field of expertise. Today, the Group can offer its global customers the best services and advice in the numerous areas of exceptional property.



PORSCHE 907 PLANT
Sold for 4,390,400 euros
at the Rétromobile show

Activity

Auction and intermediation of exceptional property

Turnover in 2022

Sales house

216.5
million euros

Groupe Artcurial

1.6
billion euros

Headcount

Sales house

140
employees

Groupe Artcurial

620
employees
in 25 countries

—
Nicolas Orłowski
Chairman and Chief
Executive Officer



HEALTH AND MEDICAL RESEARCH

For more than 30 years, the Dassault Group has pursued an active corporate philanthropic policy that gives substance to its values: commitment, passion, innovation and excellence. These values are shared by all employees and contribute to their motivation to ensure the smooth running of the companies and their sustainability.

“Engaging in sponsorship and supporting research projects is not a duty but a choice - a choice based on reason, but above all, a choice from the heart.”

Serge Dassault

— Concerned about the social and societal utility of the actions it undertakes, the Dassault Group has identified major sectors in which it is fully involved

- ▲ health and medical research;
- ▲ inclusion and education;
- ▲ culture, preservation and restoration of the national heritage.

— Through long-term commitments, our Group supports several cancer research projects at the Gustave Roussy Institute. These aim to improve the understanding of these complex diseases and help patients overcome their ordeal. Cancer remains the main cause of death in Western countries and concerns us all.

— This is the objective of the Gustave Roussy Horizon 2030 programme, which creates an environment in which it is possible to treat every patient in a highly personalised manner. Since each cancer is unique, each treatment journey must be tailored to the specific characteristics of the individual pathology in order to ensure the best chance of recovery.

— The FondaMental Foundation is a major stakeholder in cutting-edge research in psychiatry. Moreover, every year since 2012, the Marcel Dassault Prize rewards and supports a team working on a pioneering mental-health-research project. This commitment is essential because research and investments in the field of psychiatric disorders currently receive insufficient attention, even though, according to the WHO, one in five persons in France is affected.

— We also participated in the creation and operation of the FondaMental Lab', made up of a multidisciplinary team, equipped with tools to set up pre-projects and source for funds. It accelerates innovation in the field of severe psychiatric disorders.

INTEGRATION AND EDUCATION

— We support several youth associations. “Play, learn, and grow” are the key words of the association Sport dans la Ville, which has been working in vulnerable neighbourhoods since 1998 and helps young people aged 6 to 30 to integrate socially and professionally through sports centres, educational workshops and training programmes. Among the actions we have supported, three co-working spaces for digital technology, known as the “Espaces Dassault”, have been opened and receive 1600 youths as part of their orientation and professional integration programme.

— This association shares many values with our Group, such as team spirit, respect, surpassing oneself and sharing.

— Agir pour l'École (Acting for schools) provides teachers in priority education areas with teaching resources and training that bring together the results of research on learning to read.

— Initiation takes the form of specific programmes on a digital tablet. It reduces academic failure by offering students the basic foundations for their future academic journey.

— Having supported its development, the Dassault Group is committed to ensuring that this method is extended as widely as possible.

Agir pour l'École
(Acting for Schools)



Sport dans la Ville
(Sports in the City)



CULTURE, PRESERVATION AND RESTORATION OF THE NATIONAL HERITAGE

—Building on the prize created by Pierre Vernes, we organise the Paris Opera Competition for young opera singers under 30. This competition, which is held every two years, sets itself the task of discovering the great opera performers of tomorrow who are destined to perform on major international stages. It gives the nine finalists the opportunity to obtain a world-renowned prize – a tremendous career boost.

—Deeply impacted by the Paris Notre-Dame Cathedral fire, we have decided to become fully involved in the restoration of the national heritage by allocating 50 million euros over ten years within the framework of a programme called “Dassault, History and Heritage”. We use the skills of recognised specialists in the field: Fondation du Patrimoine (heritage foundation), Centre des monuments nationaux (national monument centre) and Fondation Avenir du Patrimoine in Paris (future of Paris heritage foundation) – all working under the aegis of Fondation Notre-Dame (Notre Dame foundation). This endowment helps to fund about ten projects a year.

—They include Palais du Tau (Tau Palace) in Reims (Champagne-Ardenne), Maisons de Charles de Gaulle (Charles de Gaulle's houses) in Lille (Nord) and Maisons de Jean de La Fontaine (Jean de La Fontaine's

Jean de la Fontaine Museum



houses) in Château-Thierry (Aisne), as well as the Arc de Triomphe in Paris, Mont-Saint-Michel (Manche), Château de Vaux - the Vaux Castle (Seine-et-Marne), Abbaye de Lagrasse - Lagrasse Abbey) (Aude), or Fondation Maeght - the Maeght Foundation (Saint-Paul de Vence). Special mention must be made of the reopening of the Decorative Arts gallery at Musée d'Orsay, named Galerie Nicole Dassault.

— This endowment has also helped boost the impact of the “Grand Trophée” prize, awarded in partnership with *Le Figaro* and Fondation Mérimée (Mérimée Foundation). This prize, which is awarded every year for the exemplary restoration of various historical monuments, has been extended to include the most beautiful garden creations and renovations.

— This overview of Dassault Group's corporate philanthropic activities illustrates the many areas in which the Group works and reflects the company's culture, in which solidarity remains the guiding thread.

— By continuing to invest enthusiastically and remaining committed to the causes that affect us, we will be able to share with all of the Group's stakeholders a vision of the future in which historical development and the promotion of a better life together will have their rightful place.

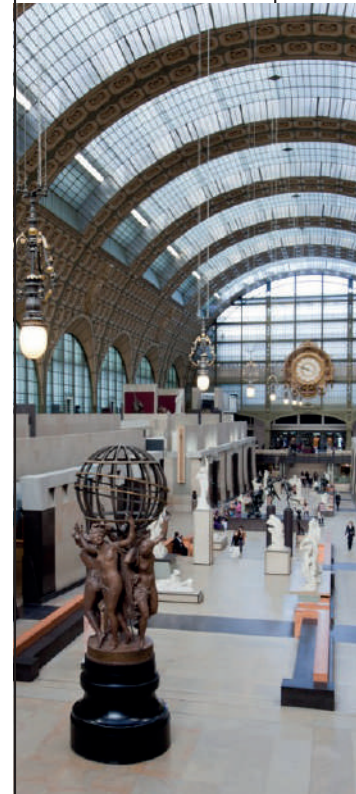
Mont-Saint-Michel Abbey, aerial view from the south-west



Vaux-le-Vicomte castle



Nave of Musée d'Orsay



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Design and production: EPCOKA – **Photo credits – Editorial:** Grégory Cardon, Serge Dulud; **Dassault Aviation:** V. Almansa, P. Barut, C. Cosmao / Eridia Studio, Dassault Aviation, G. Gosset, A. Marc, A. Pecchi; **Sogitec Industries:** V. Almansa, Sogitec; **Dassault Systèmes:** Dassault Systèmes;

Groupe Figaro: L. Lung, Le Figaro; **Immobilière Dassault:** S. Dulud; **Dassault Wine Estates:** J. Clavier, Dassault Wine Estates;

Artcurial: Artcurial, The basket of wild strawberries – Jean-Siméon Chardin; Peter Singhof; **Dassault Group's Corporate Philanthropy**
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